



**KGID**  
**2026**  
SEJONG

# Green Transitions in Practice

## Korean Eco-Industrial Parks: Lessons Learned and Implications for Replication

7 May 2026

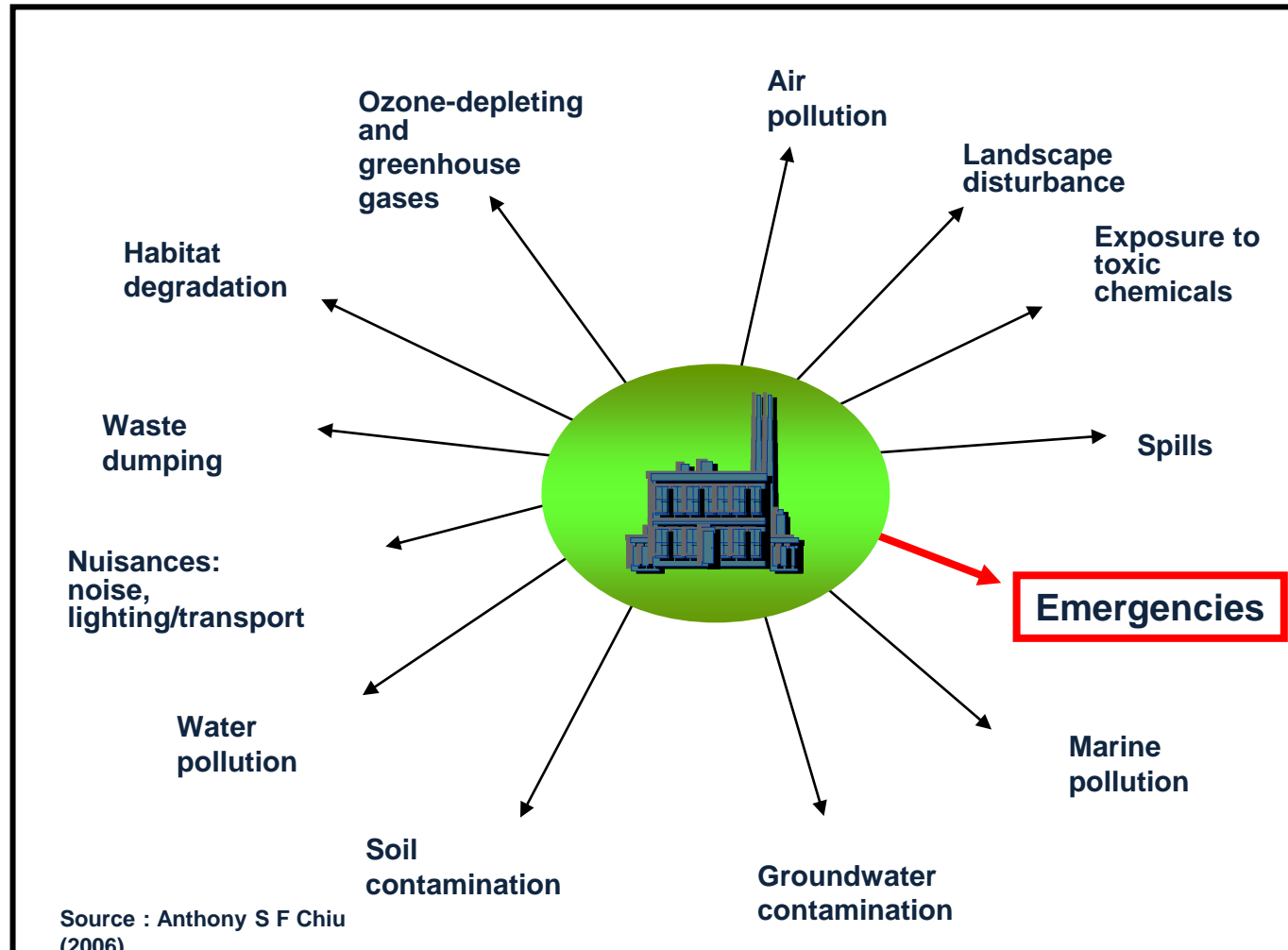
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Professor Emeritus, University of Ulsan

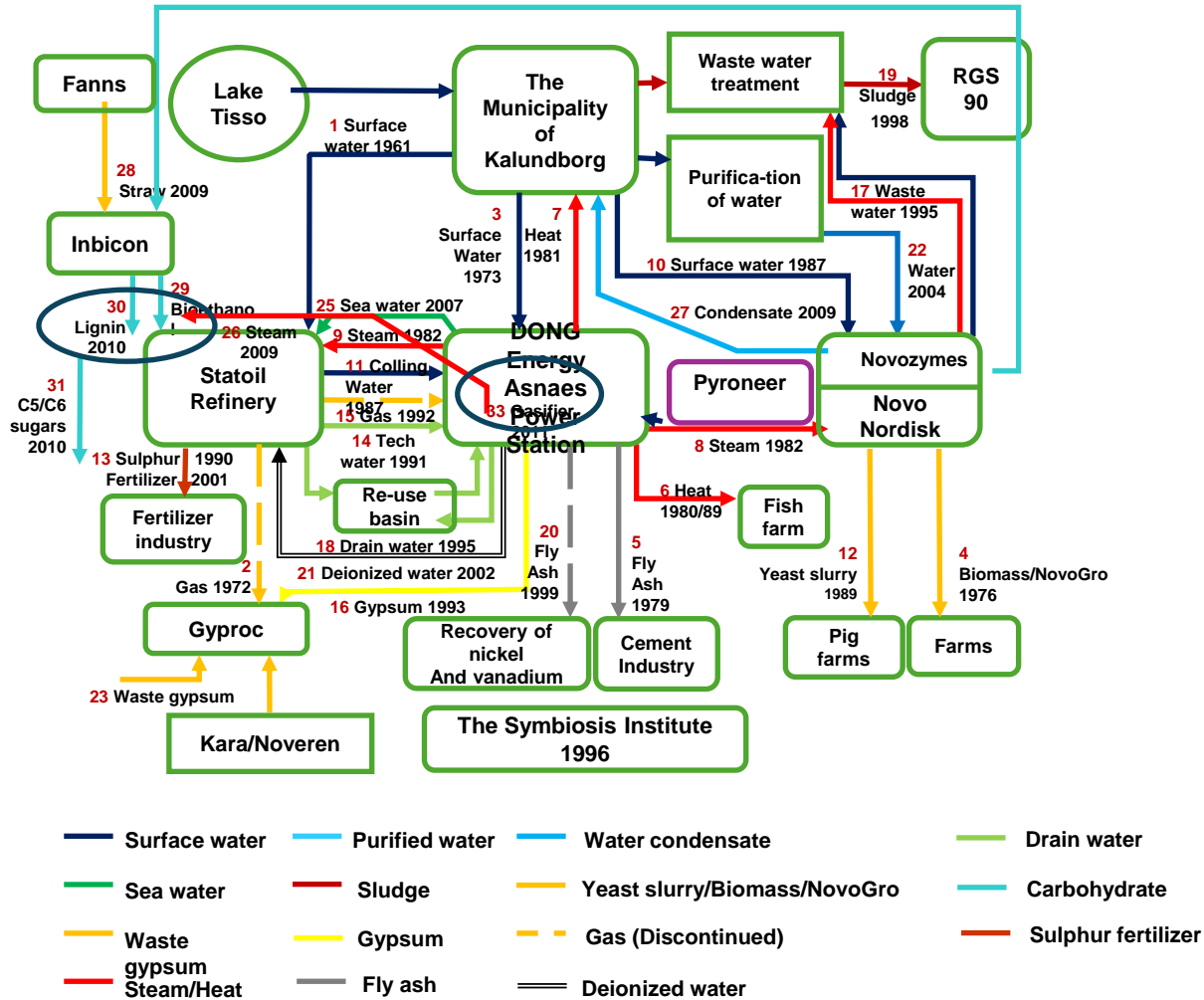
Founder and Executive Advisor, Ulsan EID Center

# Industrial Parks(Area, Cluster, Zones, etc...)

## Economic Growth vs. Environmental Challenges



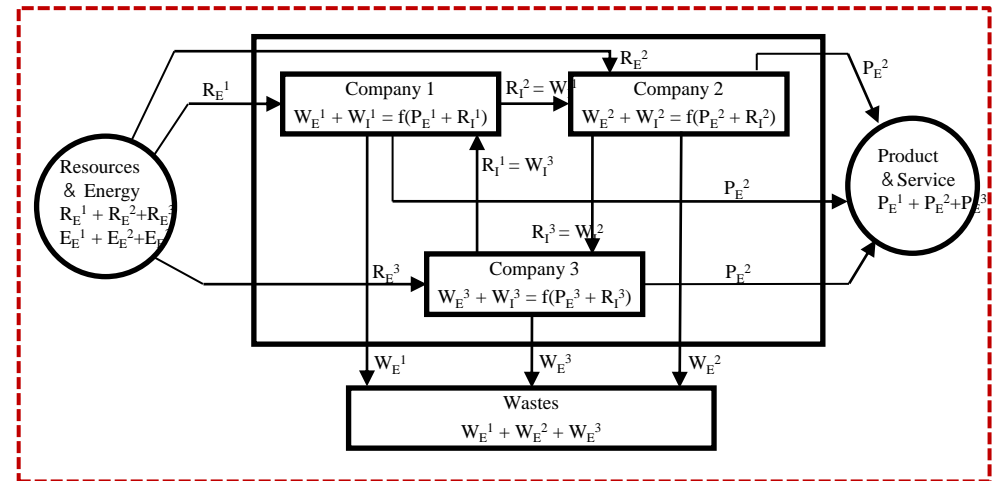
# Serendipitous Emergent Kalundborg Industrial Symbiosis System:



Marian, 2015

# Planned IS System

**Eco-industrial Park**  
 A community of manufacturing and service business located on common property. Members seek enhanced environmental, economic and social performance through industrial symbiosis



R: Resource  
 E: Energy cost  
 W: Waste



# 3 Phase-15 years Korean EIP Master Plan: ('05~'19)

- 2005. 11 : **1st Phase** **Pilot** : 5 industrial complexes
- 2010. 06 : **2nd Phase** **Diffusion** : 46 industrial complexes with a Standard EIP model  
(EIP design project for Bangladesh Chittagong Economy Processing Zone : '12)
- 2015. 01 : **3rd Phase** **Completion**: national EIP networks



- **EIP Transition Strategy**  
**Regional EIP Center**  
**Feasibility Study**  
**Business Development**

- **Benefits**  
**Economic**  
**Environmental**  
**Social**

IS proposal	Feasibility Study(%)	Commercialization(%)	Participating Company	
655	355(54.2%)	235(66.2%)	1831	
National Fund(Mi. \$)	Investment(Mi. l. \$)	Revenue(Mil. \$)	Participating Company	Jobs
80	761.3	376.9/yr	1831	992

# Data Based R&BD Approach

Potential **RECP & IS** Identification -> Feasibility Study -> Implementation

Scope

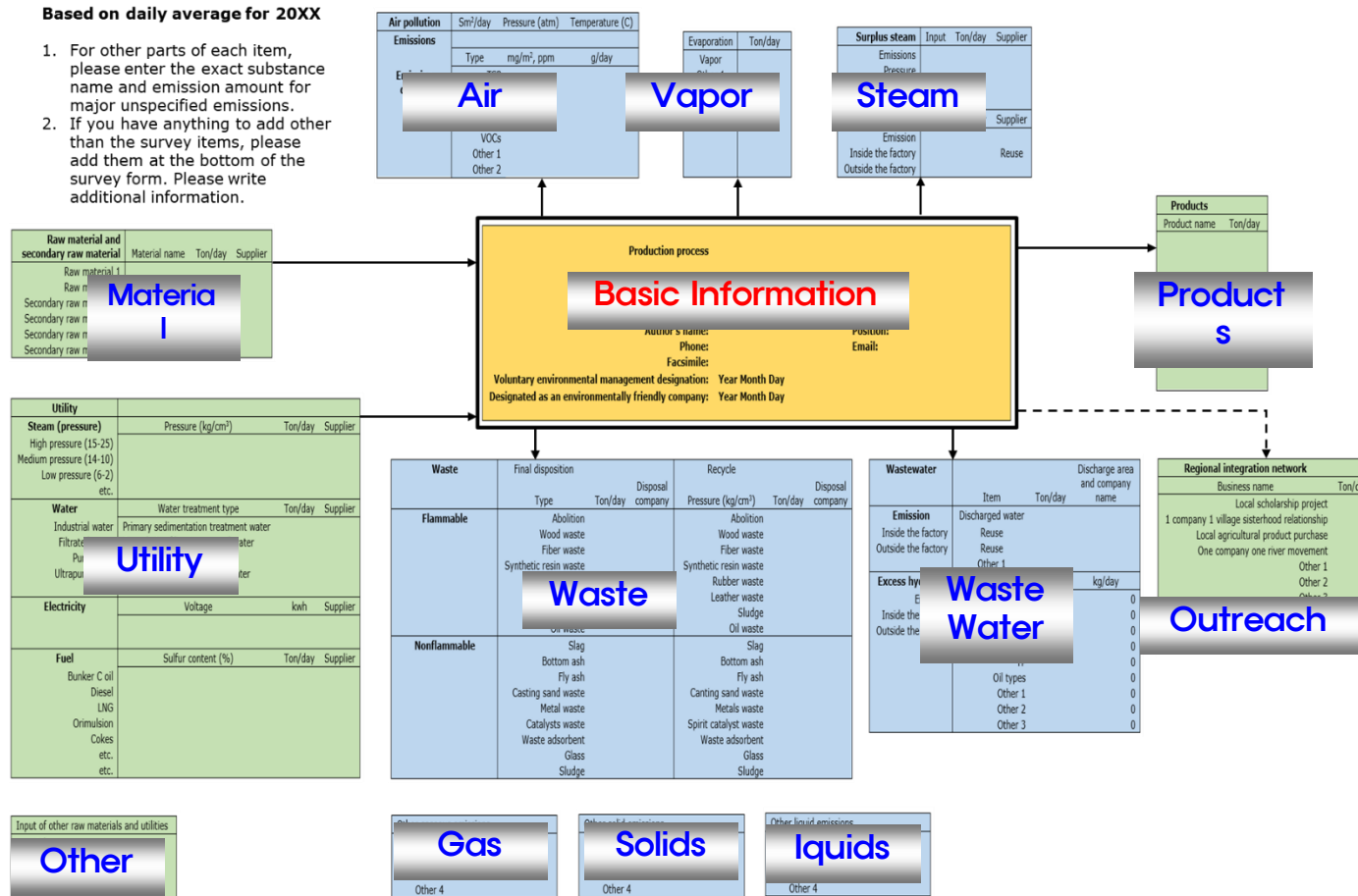
RECP

Industrial Symbiosis

Urban Symbiosis

National Symbiosis

International Symbiosis



# IS Business Feasibility

## ✓ Value Creation

$$\Delta B = B_a - B_b = \left( \sum_{i=1}^n P_{i,a} - \sum_{i=1}^n (R_{i,a} + E_{i,a} + W_{i,a} + O_{i,a}) \right) - \left( \sum_{i=1}^n P_{i,b} - \sum_{i=1}^n (R_{i,b} + E_{i,b} + W_{i,b} + O_{i,b}) \right)$$

P: Revenue from products  
 a: after the IS project  
 b : before IS project  
 B: Economic gain  
 R<sub>i</sub>: Resource cost  
 E<sub>i</sub>: Energy cost  
 W<sub>i</sub>: Environmental management cost  
 O<sub>i</sub>: Operating cost

## ✓ Business Feasibility

$$\frac{B}{C} = \sum_{t=0}^n \frac{B_t}{(1+r)^t} / \sum_{t=0}^n \frac{C_t}{(1+r)^t}$$

$\Delta B = \Delta(\text{Cost reduction} + \text{Revenue generation} + \text{Compliance cost} + \text{Treatment cost})(\$ \text{ or } \$/\text{yr})$   
 C = investment (\$ or \$/yr)

## ✓ Environmental Benefit (separate calculation)

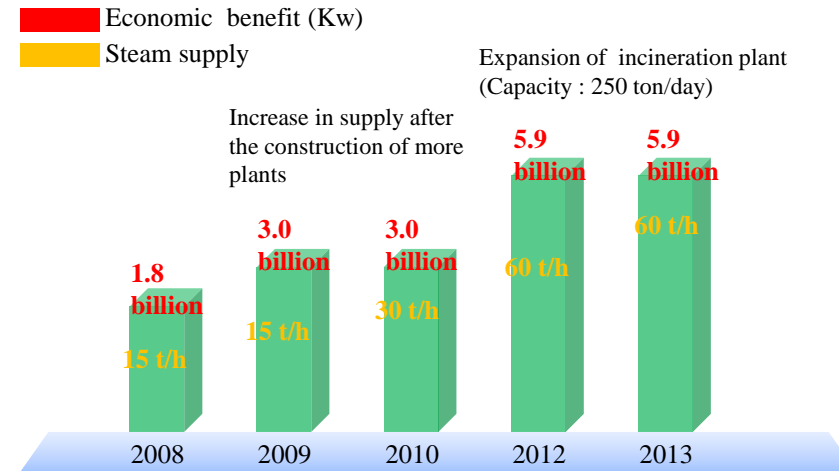
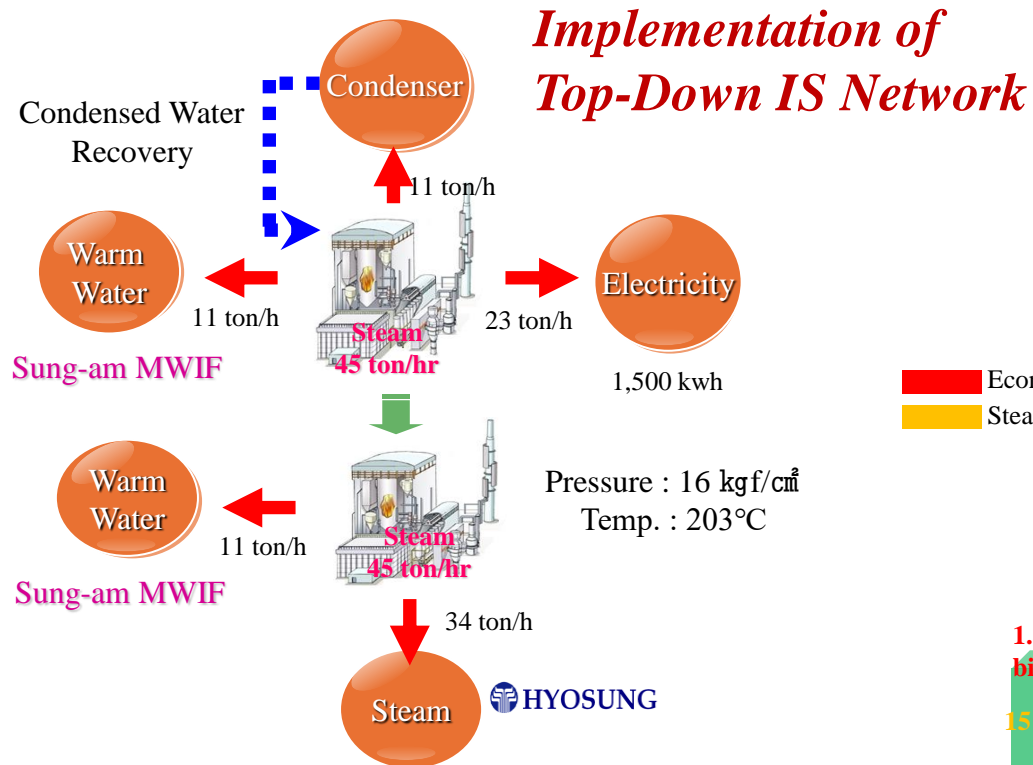
$$EE = \sum_{i=1}^n (W_i + A_i + w_i)$$

$$\Delta EE = EE_a - EE_b = \left( \sum_{i=1}^n W_{i,a} + \sum_{i=1}^n A_{i,a} + \sum_{i=1}^n w_{i,a} \right) - \left( \sum_{i=1}^n W_{i,b} + \sum_{i=1}^n A_{i,b} + \sum_{i=1}^n w_{i,b} \right)$$

EE : Environmental effect, EE<sub>a</sub> : EE of EIP project, EE<sub>b</sub> : EE of Baseline project  
 W<sub>i</sub> : Waste generation, A<sub>i</sub> : Air emission, w<sub>i</sub> : Waste water generation

# IS Business Case

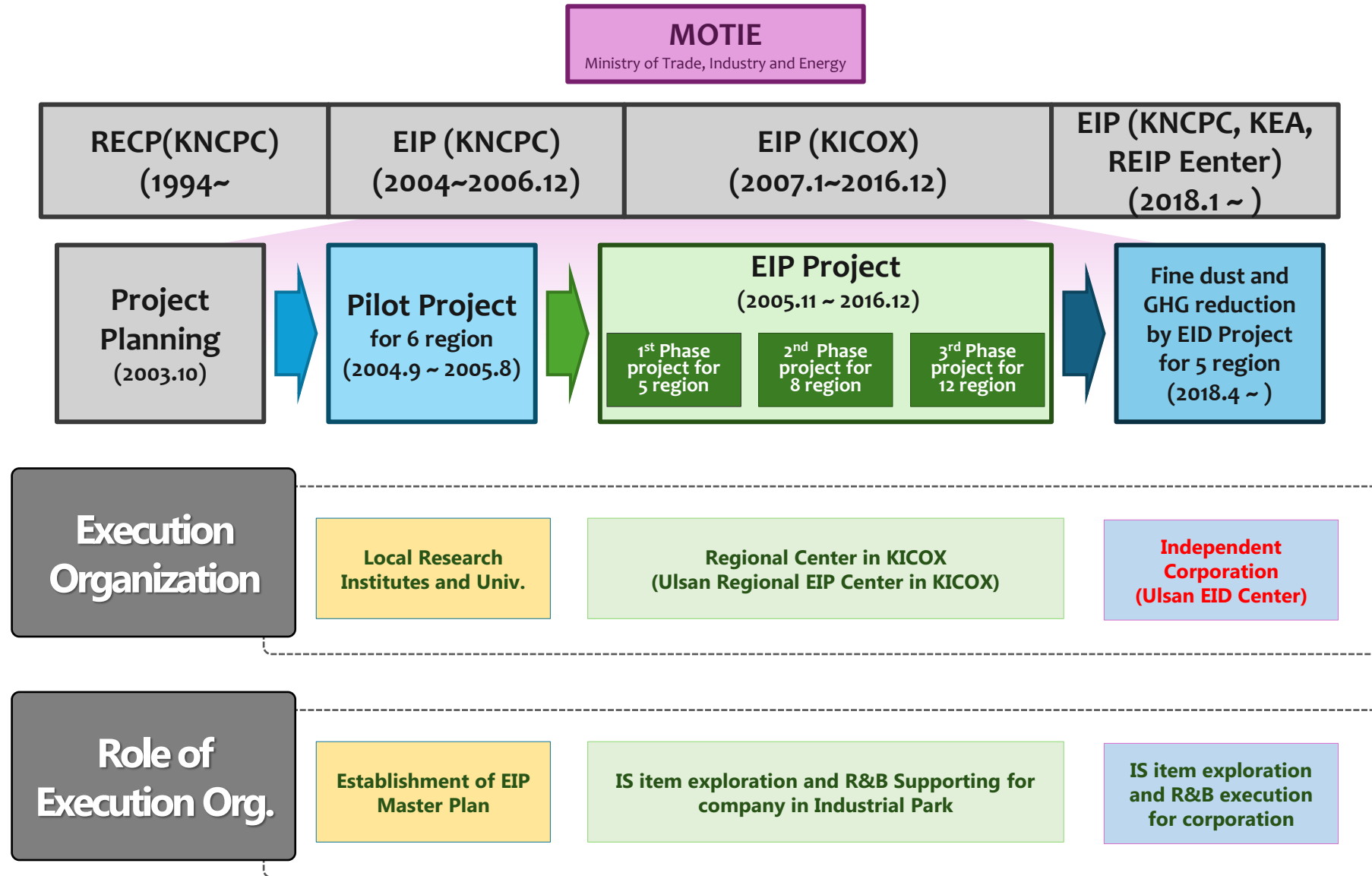
## Sungam MWIF – Hyosung Company steam network (2008)



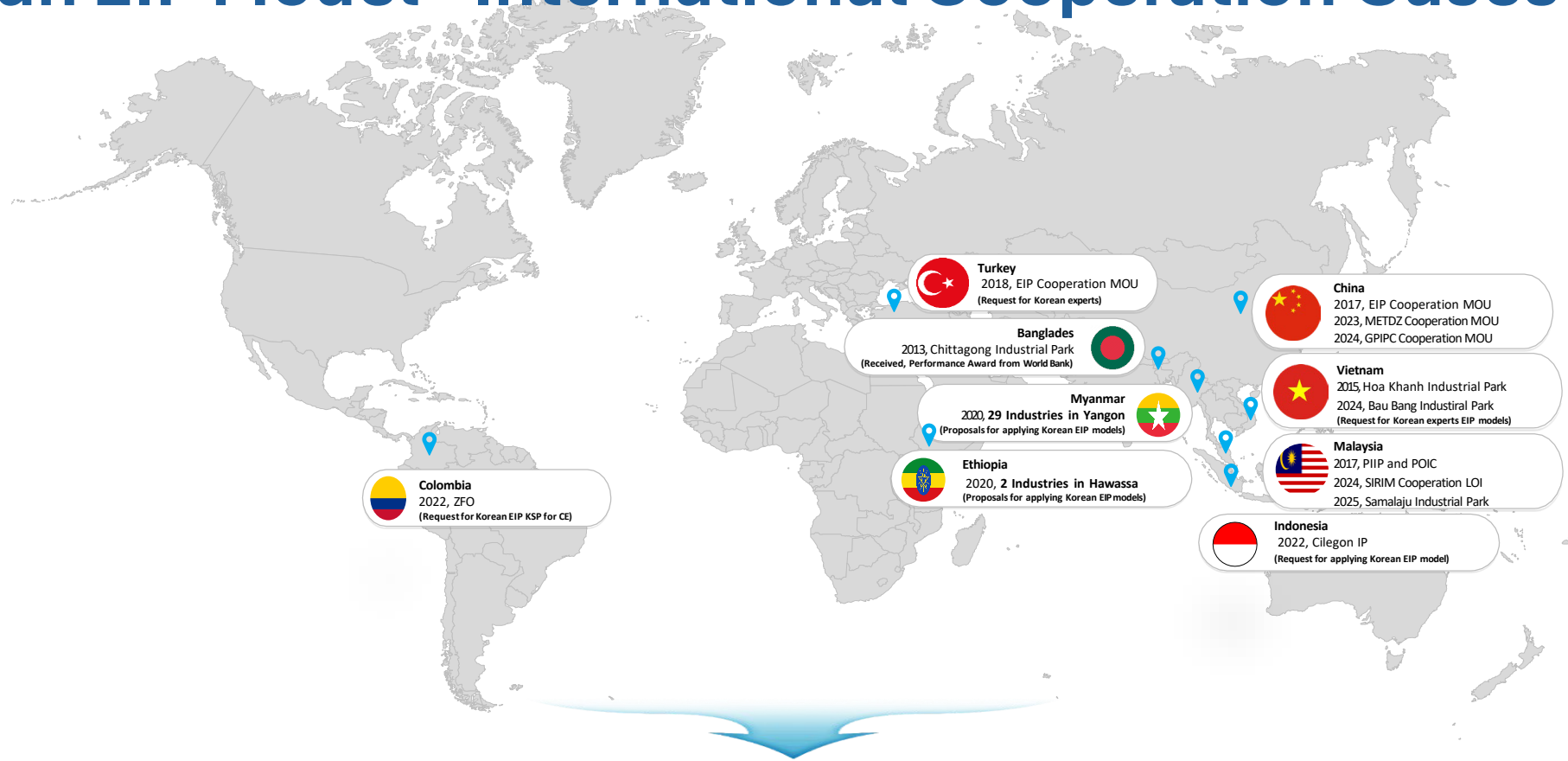
- Investment: 5 million US\$
- Economic benefit: 7.1 million US\$/yr (steam selling and B-C reduction)
- Environmental benefit: 55,500 ton CO<sub>2</sub>/yr, 176.8 ton air pollutants/yr
- Establishment of new factories (Employment for 140 people)



# Evolution of Korean Green Industrial Innovation



# Korean EIP Model - International Cooperation Cases



K-EIP application projects with Korean Government and IO for EIPs in developing countries



UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION



WORLD BANK GROUP

**Diagnosis**  
Energy consumption  
Waste generation

**Analysis**  
Resource efficiency  
Regulation&Finance

**Mater Plan**  
Roadmap  
Application of K-EIP model

**Promotion**  
Attraction of Investors  
For Target countries



# Enabling Conditions for Replication

Four critical prerequisites for successful EIP implementation in developing economies



## 1. Governance Structure

Lead ministry + industrial park authority

**Role:** Policy coordination & oversight

**Key:** Dedicated EIP center



## 2. Anchor Firms/Utilities

Offtake & supply infrastructure

**Requirement:** Steam, water, power

**Benefit:** Stable demand base



## 3. Data Platform for Flow Mapping

Material/energy flow tracking

**Function:** Opportunity screening

**Tool:** GIS-based mapping



## 4. Feasibility Funding & Policy

### Coordination

Financial support & regulatory framework

**Source:** Govt + MDB financing

**Support:** Technical assistance

Critical Success Factor: All four elements must be present for successful EIP implementation, with government coordination as the primary enabler

# Barriers We Faced—and How We Solved Them

Four key challenges and practical solutions from 15 years of EIP implementation in Korea



## Data Gaps

Lack of material/energy flow data

**Challenge:** Insufficient baseline data for opportunity identification



## Inter-firm Trust

Reluctance to share resources

**Challenge:** Low trust between companies for collaboration



## Regulatory Hurdles

Complex waste classification rules

**Challenge:** Regulatory barriers to by-product exchange



## Upfront CAPEX

High initial investment costs

**Challenge:** Significant capital requirements for infrastructure



## Systematic Audits

Data collection & mapping

**Solution:** Systematic audits and symbiosis opportunity database



## Convening Platforms

Trust-building & coordination

**Solution:** Convening platforms and quick-win pilots



## Classification Facilitation

Regulatory support

**Solution:** By-product classification and permitting facilitation



## Blended Finance

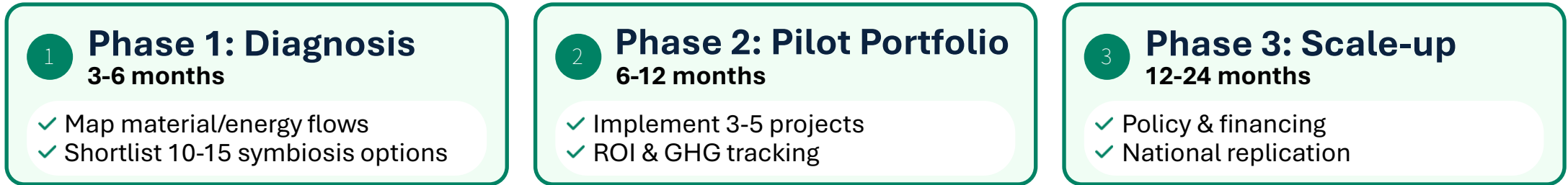
Financial structuring

**Solution:** Blended finance and bankable offtake contracts

**Key Lesson:** Addressing barriers requires systematic approach combining technical, institutional, and financial solutions

# Korean EIP Model can be Replicated by Partnership Framework

## Three-phase cooperation roadmap for sustainable industrial development



**Government**  
Policy & coordination

- Lead ministry oversight
- Industrial park authority
- Regulatory facilitation

**MDBs**  
Finance & TA

- Project financing
- Technical assistance
- Capacity building

**Korea EIP Experts**  
Knowledge transfer

- Methodology transfer
- Best practices sharing
- Training & capacity building

**Concrete Cooperation Offer**

We propose a structured partnership approach with clear deliverables, milestones, and shared responsibilities for successful EIP implementation

**KGTF Korea Team**  
**Ulsan EID Center:** <https://useco.cafe24.com/#section-1>

Contact: [parkhs@ulsan.ac.kr](mailto:parkhs@ulsan.ac.kr)

# Thank you for your attention

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